

2ND STAGE QUESTIONS

General

1. Please submit a budget for your proposed project.
2. What is the amount of funds needed for subsequent years, and what are the sources of those funds?
3. If your project or proposal is also anticipating funding to be received from donors other than Holy Trinity as additional contributors, please describe the consequences of not obtaining some or all of such other funding (for example, would the project not be viable, or would a scaled down version of such project still be effectuated?)
4. Please describe the timing on the decisions relating to any additional funding from other sources that may be necessary for your project or proposal.
5. What will you do with the support from Holy Trinity?
6. Is support from Holy Trinity really necessary? What difference will it make?
7. Who is the individual(s) at your organization responsible for this project? Please include their CV's and explanations of comparable project experience.
8. Please explain your provisions for the replacement of key individuals and the training of those people's successors.
9. Please set forth and describe your milestones for the project.

Caritas Syria

- What experience does Caritas have in starting a micro-enterprise business or bakery?
- What is the demand in the local market? Who will buy the bakery's products? Are there private companies committed to buying? Church groups?
- Who will own the bakery? Will it be Caritas, the women, or a co-op? What is the rationale for that form of ownership?
- Does Caritas have the management capability related specifically to running a bakery? If not, who will?
- Will the questionnaires measure more than satisfaction per se? In particular, will they measure income increases?
- Will the 30 women be working as a team in the bakery or building individual businesses?

- Will they be using any curriculum for the “intensive” training in basic management and marketing skills as well as financial literacy? Please list the curriculum.
- As part of your outcomes, what results do you project in your objectives for the three quarters, listed below:
 - The first quarter will be dedicated to the preparation of the project and purchasing of bakery equipment, identification and selection of beneficiaries, technical trainings for beneficiaries on food processing and safety, skills development, hygiene and nutrition awareness sessions, and accounting.
 - During the second quarter, the bakery will be functional and a launching event to advertise and promote the products will be organized through local churches.
 - By the end of the project, the bakery will be fully productive and gains generated, allowing the sustainability of the project?
- Please provide a disaggregated budget.
- What would happen if Holy Trinity provided significantly less than the \$70,000 requested?

Global Medical

- Will use of the mobile unit be restricted to Christians? If so, why?
- Please provide a more complete description (specifications) of the mobile unit.
- What would happen if Holy Trinity provided less than the \$50,000 requested?

IRS Syria

- Is the proposed project part of an overall program that is going to go ahead anyway? What does Holy Trinity’s support add in terms of impact?
- Please provide further elaboration about what portion of the emergency education program Holy Trinity would be funding.
- What would happen if Holy Trinity provided less than \$50,000?

Solidarity with South Sudan

- Please provide a disaggregated budget so we can have a sense of where a \$50,000 grant from Holy Trinity would go.
- Is Holy Trinity’s support helping you add anything that would not happen in any case?

Instituto Técnico

- The Institute has been successful in raising funds to keep it going since 1999. To what extent is a Holy Trinity grant replacing funds that would be forthcoming in any case? To put it another way, what would a grant from Holy Trinity add?
- What would happen if Holy Trinity provided less than the \$48,000 requested?
- Please provide more detail on how you have been so successful in placing students in jobs.

Caritas Iran

- Who are the Education Authorities? Will the school be owned by the Education Authorities, the Ministry of Education, or Caritas?
- Whoever owns the school, can Holy Trinity be confident that they will maintain it and continue to teach MH students?
- Who funds the current operations of the school now? Will this funding continue?
- Does Caritas have funds to continue to maintain the building and building operations and if costs are higher than projected?
- Are there capable teachers for the expanded number of MH students? Who will hire them? Whom will they report to?
- What about school materials and supplies? Who will provide them?
- How many students will benefit from the new school construction?
- Will the school teach them any skills to become independent or are the students' disabilities too severe?
- What will be Caritas's role after the school is built?
- Please clarify how this project will result in an impact for refugees or migrants?
- What will happen if Holy Trinity can provide only a fraction of the \$119,000 requested?

CRS Water

- Who will own the waterpoints? CRS? The communities in question?
- Who will manage the waterpoints? The water management committees? To whom will those committees be accountable? Who will have the final word on resolution of disputes?
- Water construction projects often founder on lack of maintenance over time. Who will be responsible for maintenance? Where will the financing of maintenance come from? How can Holy Trinity be confident its grant will result in something lasting?
- How will the "socially cohesive activities and approaches" make a difference in refugee and host communities living and working together? How will they "foster accountability"? More flesh, please.

- How will the MEAL system measure outcomes? What will the principal outcome measures be?
- Is the management of the project too top-heavy? Do you need three full-time people on top of the local project teams?
- Please provide a disaggregated budget so Holy Trinity can know what it would finance?
- What would happen if Holy Trinity provided a grant far less than \$50,000?

Catholic Charities

- To what extent is CC's proposal a request to fund what CC is doing and would be doing anyway? What would Holy Trinity be funding that is additional? Is that additionality worth \$70,000 in terms of the impact it would bring about?
- CC's proposal focuses on what it will do, not on what it will accomplish. What outcomes does CC propose to measure so that Holy Trinity knows its support is making a difference? What confidence can Holy Trinity have that those outcomes will result from the activities included in CC's proposal?
- Please provide a disaggregated budget.
- What would happen if Holy Trinity's grant were significantly less than the \$70,000 requested?

Sacred Heart

- How many homeless clients does Sacred Heart expect to have an impact on in Year One? In Year Two?
- The credentials of the Board presented in the proposal are impressive, but what confidence can Holy Trinity have that there will be staff people to carry out the work proposed?
- What confidence can Holy Trinity have that new staff will develop a solid base of funding?
- What volunteer organizations are you looking at "hiring" a full time volunteer from? Are there other, less expensive volunteer organization options?
- Please explain why staffing up all at once, rather than one additional person at a time is the appropriate way to proceed.
- What would happen if Holy Trinity provided much less than the \$50,000 requested? No grant at all?